Biodiesel Ramping Up The Market To 2010 Dennis Rogoza

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Issue: Market Ramp-Up To 2010

• 2010 Renewable Fuels Mandate

Details not yet clear on biodiesel

• Key Issue – Ramping-Up To The Mandate

- Currently, biodiesel has a very small market share
- Few producers, distributors, or users
- Strong interest by some prospective users
- Lack of knowledge and scepticism by many
- Challenge How to grow the market and put into place the foundation for the mandate?

My Presentation

Lessons from BC on Ramping-Up the Market





Issue: Market Ramp-Up To 2010

• Lessons from BC

- BC made a choice
 - Focused, coordinated effort to ramp-up the market

BC Biodiesel Market

- 2004 12,000 litres B100
- 2006 3 million litres plus
- 2008 up to 100 million litres possible
- Many Lessons Learned
 - Applicable to ramping-up the biodiesel market in Canada







Context: Air Issues in BC

- Cleaner Air Has been a <u>Top</u> Priority
 - 20 Years of working together
 - Policy makers, regulators, industry
 - Innovative programs and leadership
 - Air Care
 - SCRAP-It
 - 150 PPM suphur diesel since 1995
 - Alternative fuels (NGV buses)
 - Innovative technologies (hydrogen, hybrids)







Context: Air Issues in BC

- Climate Change Now on Agenda
 - Example: Commitments By Municipalities
 - Target: minus 20% Kyoto by 2010
 - Fleets and buildings are key areas
 - For city fleets, biodiesel is the easiest, most cost effective method to achieve target

– Example: CSR Corporations "Going Green"







Biodiesel In BC

Fraser Basin Council took lead

Non-profit organization with sustainability mandate

Brought key parties together

- Asked two questions
 - 1. Are there good reasons to support market for biodiesel?
 - Yes
 - 2. Will there be a bigger impact by working together?
 - Yes

• Working Group established

22 organizations (Government, industry and fleets)





BC Biofleet: Working Group

BC Biofleet Program

- Established Fall 2004
- Operates under general direction of WG

Key To Success

Active leadership and management







BC Biofleet: Goal

- Goal
 - "Ramp Up" the Biodiesel Market
 - Substantially increase use

Challenge

- Break the "chicken/egg" problem
 - If no demand, then no one will make the investments to supply biodiesel
 - If no supply, then it is very difficult for buyers to buy even if they want to
- Current situation in most Canadian markets





BC Biofleet: Ramp-Up Strategy

- Clear Consensus in Working Group
 - "Build (the Market) and they (the suppliers) will come"
 - The market needs buyers
 - We believed we could have an impact





BC Biofleet: Ramp-Up Strategy

Summary of Strategy

- "Get a geographic cluster of user fleets to purchase enough volume to foster private investment in supply infrastructure allowing biodiesel to be supplied on rail car basis.
- This will lower delivered prices resulting in a very competitive price vs. diesel and even more users.
- This, in turn, will foster Canadian biodiesel production"
- This will generate markets for feedstock supply like canola
- Achieve volume & price "*tipping*" points







• BC Focus – Volume Buyers

 Question - What do volume users need to make a buy decision?

Five Point Action Plan

- 1. Information
- 2. Education
- 3. Tools
- 4. Demonstration
- 5. Incentives







#1 - Information

- A buyer must first have product knowledge before they will consider buying
 - There is an information "gap" on biodiesel
 - BC Strategy
 - Biodiesel 101 Workshop (March 2005)
 - Under the Hood Workshops across BC (7)
 - Production Opportunities Workshop (Jan 2006)











#1 - Information

Buyers Are Sceptical

They want independent, trusted information, not just "sales talk"

• What Do Buyers Want to Know?

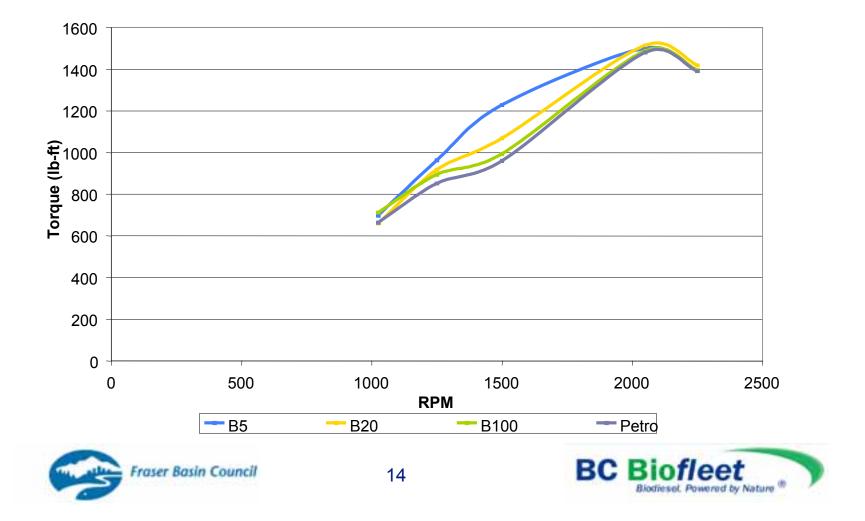
- Emissions reduction
- Compatibility with diesel/ULSD
- Price, availability & local suppliers
- Fuel Quality (ASTM D6751)
- Warranties
- Winter performance
- Engine Performance
 - Lubricity, ignition, noise, oil changes, filters







Eg. Biodiesel - Superior Torque CAT 3176C engine – Montreal BioMer Project



#2 - Education

Educated buyer is one who <u>actually</u> buys

- Understands benefits and costs
- Perceives minimum risk & manages the risks
 - Many have knowledge of MN experiences

– BC Strategy

- Biodiesel Case Studies
- DVD education videos
- Biodiesel Resources http://www.bcbiofleet.ca
- One on One contact with experienced users



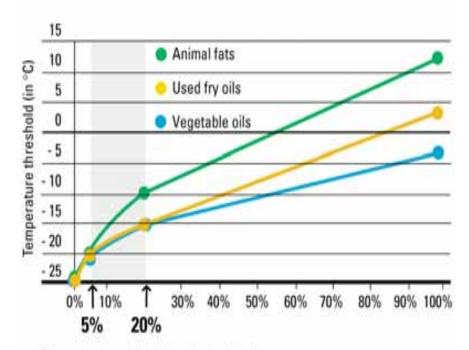


Eg. Biodiesel - Winter Operations

Cloud Point

- –Users need to know about Cloud Point
- Critical issue for Canadian fleets

Cloud Point (based on ASTM D 2500)



Concentration of biodiesel in the blend

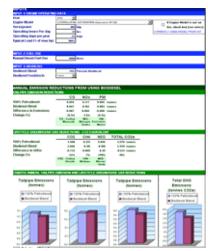






#3 - Tools

- Primary Motivator For Fleets?
 - Emissions Reductions
 - What are the emissions reductions from using biodiesel?
- BC Strategy
 - New Emission Reduction Calculator
 - Calculates a <u>fleet's</u> emission reductions
 - PM and GHG's
 - By % of biodiesel, by feedstock
 - Valuable in making business case

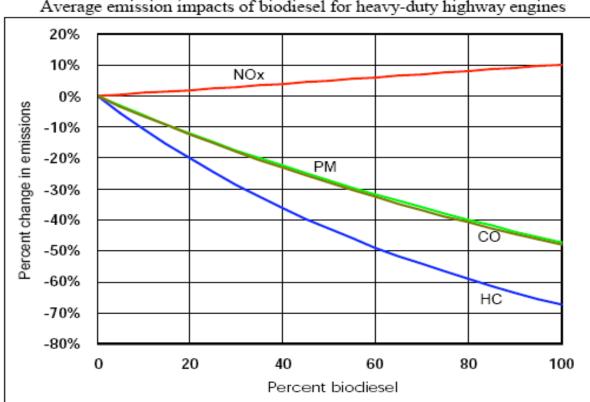


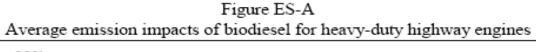




EPA: Emission Reductions













#4 - Demonstration

New Buyers want to know

- "Who else is using Biodiesel?"
- "Who else is using Biodiesel near me?"
- "Who else is using Biodiesel with my type of equipment?"

BC Strategy

- Find leadership fleets who would be first adopters
- BC Municipal Fleets provided key leadership
 - They paid premium prices
 - They shared their experiences with many types of equipment
 - BC Biofleet published their case study
 - Generated confidence, public profile and credibility in biodiesel
- Result: Contracted for 2 million L of B100







#4 - Demonstration

Common, province-wide branding







#5 - Incentives

- Rule of Thumb
 - 90% of buyers who try it once continue buying biodiesel
 - BC Strategy Free Fuel
 - First Users Incentive Program
 - 30 new fleets tried 1000 L of B100 for free
 - 28 still using biodiesel today
 - One new fleet is now using 1 million L/yr
 - Gave suppliers a new sales tool





BC Biofleet Results - Users

50 Fleets Using Biodiesel

- BC Hydro
- City of Langley Fire Dept
- TSI Terminals
- Rempel Bros Concrete
- City of Vancouver
 - 1000 vehicles on Biodiesel
- Whistler, Delta, New West, Burnaby, North Van







BC Biofleet Results - Users

• Largest user in BC – TSI Terminals







BC Biofleet Results - Distribution

Three Bulk Storage Facilities

- Vancouver, North Vancouver, Fernie

Seven Fuel Distributors

- Four Card Locks
 - Key to trucking market
 - Vancouver (2)
 - Vancouver Island (2)







BC Biofleet Results - Production

- One Production Plant
 - Agri-Green Biodiesel Fernie
- Several Other Firms Interested
- Key to Future Production VOLUME





BC Market To 2010

- Market Will Increase Dramatically
- More Users Soon
 - Marine, mining, trucking, movie industry, coach and rail
- Potentially 100 million litres/yr plus
 - B5 B50 customers
 - Several large users and user clusters
 - Card lock distribution available in populated areas







BC Lessons For Canada

- 1 Create User Clusters
- 2 Acceptance of biodiesel is a lot tougher than you think
- 3 Price & supply do matter
- 4 It Won't Happen Without Leadership
- 5 Time is short





Lesson #1: Create User Clusters

- Market Ramp-up depends on large fleets using biodiesel in volume
 - Results in investment in supply infrastructure
 - These fleets are B20 B40 users
 - Prime Goal *significantly* reduce emissions
 - B20+ achieves Kyoto targets for these fleets

- Fleets with a sustainability mandate are likely to be first adopters
 - Local high profile demonstrations are critical
- Create User Clusters around these fleets





Lesson #2: Acceptance Is Tough

"Everyone loves biodiesel until I ask for the order, even though its cheaper than diesel" – BC Biodiesel Supplier

- Many buyers are still sceptical
- Many buyers are aware of biodiesel problems in the US and Halifax
- Many are risk averse even if biodiesel is cheaper

- National 5 point action plan like BC's
 - Adapted to each region





Lesson #3: Price & Supply Matter

Buyers Want

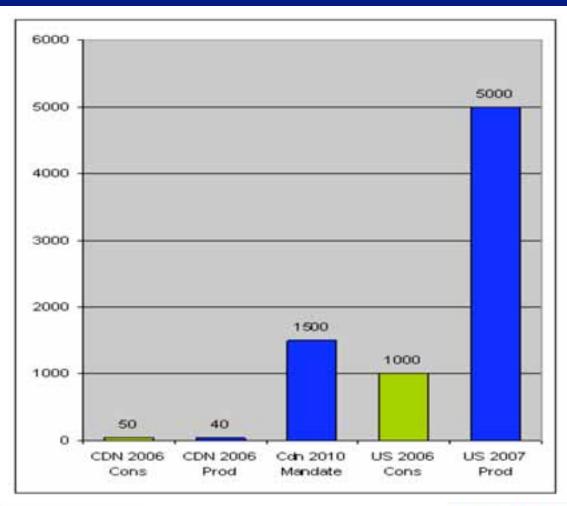
- Low price fixed price contracts
 - US production capacity will keep prices very competitive
- Supply infrastructure that delivers ASTM/CGSB certified product
 - Supply infrastructure major barrier to biodiesel growth across Canada

- User Clusters utilize cooperative buying
 - High volumes and multi year contracts will result in suppliers investing in the infrastructure needed to supply
- Provinces provide road tax exemptions to kick start the biodiesel market





Biodiesel – Competitive Supply









Eg. BC Tax Information

"The biodiesel portion of a blend of biodiesel and diesel is <u>exempt</u> from tax if the biodiesel portion is not less than 5% or more than 50% of the volume of the blend"

Source: Government of British Columbia, Ministry of Provincial Revenue





Lesson #4: Leadership Is Vital

Who Will Lead and Manage the Ramp-Up?

- Many Agencies in BC
 - Public and Private, Varied interests
 - Common goal: market ramp-up
- Leadership and pro-active management made the difference

- Collaboration under single national management with regional delivery
- Major funding required to support national program
 - 5 year program, \$5 million/yr required to do the job right





Lesson #5: Time Is Short

• 5 Years To 2010

- BC has shown that a Ramp-up Strategy can work
- It takes time and lots of ground work
- Much work yet to be done in BC
- Not a lot of time left at national level to ramp-up a market

- Key organizations meet and agree on a Leadership and Management model
- A single organization should lead
- Funding is <u>key</u> to supporting the model





Conclusions: Future is Bright

- 1. Great potential for canola as market growth will allow for Canadian production
- 2. The B5 B50 market is very big and will precede a national mandate
- 3. Market ramp-up strategy works
- 4. Canada wide market ramp-up necessary pre-condition to industry servicing a successful Renewable Fuels mandate





BC Biofleet – Thank You!





